/8-27+<5 $/8=/B ./
-638/. ,C 8/+<6C :938>= A236/ 30>C </></+;?
>9 6/@/6 .?/ >9 =/66381 38 % 936 +8
=2+</= +73. + 169,+6 /;?3>C <9?> ><311/</.
,C =?<1381 ,98. C3/6.= +8. &$ ./,> -98-/<8=
%2/ =2+</ $ $/8=/B >+85/.
:938>= 9< :/< -/8> >9 =/>>6/ +> A3>2
90 3>= -98=>3>?/8>= /8.381 69A/< %2/ 38/8
9:/8/. 69A/< +8. >+85/. 0?<>2/< :938>=
9< :/< -/8> >9 23> + 69A 90 .?<381
>2/ .+C .?/ >9 +-<9== >2/ ,9+<. =/66381
%2/ $ 30>C >?7,6/. :938>= 9<
:/< -/8> >9 <97 >2/ $/8=/B 03<7=
+238.<+ +238.<+ +4+4 38=/<@ %/-2
+238.<+ "9A/< <3. % 38.?=>+8
&836/@/< #/63+8-/ 8.?=><3/= +8. +<?>3 A7<3
>2/ ,311/=> 6+11+<.= 8.?= 8. +85 2+<>3 3<
>/6 +8. &6><+%/-2 /7/8> A/</ >2/ 1+38/<=
E%2/ 5/C ,/8-27+<5 38.3-/= A3>8/==/. ./
-638/= +73. &$ 03=-+6 -98-/<8= >2+> >2/ :<9:9%
,?.1/> ,366 -9?6. =318303-+8>6C 38-</+=/ >2/ 8+

>398+6 ./,> :?=2381 &$ ></+=?<C C3/6.= 2312/<
/. >9 >/:3. 6981 >/<7 ,98. ./7+8. ..381 >9
2/ :</==?</ + 7+49< -</.3> <+>381 +1/8-CH=
9A81<+./ 90 >2/ &$ -</.3> 9?>6995 =:+<5/.
,<9+. ,+=/. =/66900= +-<9== =3+8 7+<5/>= F
'389. +3< 2/+. 90 </=/+<-2 /943> 8@/=>7/8>=
373>/. =+3. &$,98. C3/6.= ,</+-2/. >2/ :/<
=B 7+<5 A236/ +:+8/=/ ,98. C3/6.= =?<1/. >9
:/< -/8> A23-2 :<97:>/. =/66 900 38 <3=53/< +==/>=
+8. /7/<1381 7+<5/>= 635/ 8.3+ E 8.3+8 /;?3>3/=
09669A/. >2/3< 169,+6 -9?8>/<:+<>= +8. A3>8/==/.
7+49< =/66 900 +0>/< + =2+<: =:35/ 38 &$ +8. +:+8
/=/ ,98. C3/6.= 7+./ 38@/=>9<= <3=5 +@/<=/ >9
A+<.= /;?3>3/= F "<+=2+8>2 %+:=/ $/839< '"
#/=/+<-2 /2>+ ;?3>3/= >. =+3. %2/$
/.-+: 1+?1/ ./-638/. :/< -/8> A236/ =7+66
+: 38./B A/8> ?: ,C :/< -/8> 7981 =/->9<+6
38.3-/= /8/<1C .<9::/. >2/ 79=> ,C :/< -/8>
09669A/. ,C :/< -/8> $ 9-?=/.
/. :/< -/8> 936 1+= :/< -/8> %
/< -/8> +8. +?>9 :/< -/8> "%

66 :+<>C ./6/1+>398= ,<3/0

2+,3 +8. -98@/C/. 8.3+H= =><981 </=96@/ >9 -9?8>/< =>+>/ =:98=9</. >/<<9<3=7 9<3138+>381 0<97 "+53=>+8 =936 $238./ =+3. 38 + :9=> 38) E(/ :<9?.6C =2+</. 8.3+H= ./-3=3@/ =?--/== A3>2 G!:/<+>398 $38.99<H +8. 23126312>/. >2/ 9819381 >/<<9<3=7 >2</+>= /7+8+>381 0<97 "+53=>+8F /=3./= $238./ >2/ ./6/1+>398 -97:<3=/= +8+8 ?7+< 3=2<+ " $+=73> "+><+ % 92+77/. +=2//< & $ $ 26?A+63+ " >?6 +<1 " +8=?<3 $A+<+4 " 09<7/< .3:697+> $?4+8 # 2389C +8. 8.3+H= +7,+==+.9< >9 >2/ & $?84+C $?.23<

E(/ +</ >+5381 + 03<7 =>+8. 09< 169,+6 =/-?<3>C +8. </=:/-> 09< 38>/<8+>398+6 :/+-/ F $238./ =+3.

%2/ ./6/1+>398 6/. ,C 2+ >9 +:+8 38-6?./= " "= :+<+43>+ $+<+813 <346+6 "<+.2+8 +<?+ +8. /7+81 9=23 981</== 6/+./< +8. 09<7/< /B>/<8+6 +00+3<= 7383=>/< $+67+8 2?<=23. % " ,23=2/5 +8/<4// " H= 928 <3>>+= +8. 09<7/< +7,+==+.9< 92+8 ?7+<

E 66 "+<>C "+<63+7/8>+<C /6/1+>398 7/> < %+5/=23 A+C+ 9</318 383=>/< 90 +:+8 8.3+H= 8+>398+6 -98=/8=?= +8. </=96?>/ -9773>7/8> >9 -97,+> >/<<9<3=7 38 +66 09<7= A+= </+003<7/.

</3>/<+>/. +:+8H= =?::9<> >9 8.3+H= 0312> +1+38=> >/<<9<3=7 +8. /B:</==/. +::</-3+>398 09< >2/ </=><+38> =29A8 ,C >2/ 8.3+8 =3./ / -+66/. 09< :?83=2381 >2/ :/<:/><+>9<= 90 >/<<9< +->3@3>3/= F =+3. + :9=> 98) ,C 8.3+H= 7,+==C 38 +:+8

%2/ ./6/1+>398 +6=9 7/> A3>2 *9=2323./ $?1+ +:+8H= 09<7/< :<37/ 7383=>/< +8. -2+3<7+8 90 +:+8 8.3+ ==9-3+>398 E 8.3+H= -9773>7/8> >9 -97,+>381 -<9== ,9<./< >/<<9<3=7 A+= </+003<7/.

< $?1+ </3>/<+>/. +:+8H= =><981 -9773>7/8> >9 =?::9<> 8.3+ 38 3>= 0312> +1+38=> >/<<9<3=7 F >2/ 7,+==C =+3. 38 +89>2/< :9=>

+<63/< >2/ ./6/1+>398 +6=9 38>/<+->/. A3>2 6/+.381 +:+8/=/ >2385 >+85= 38 %95C9 +8. ,<3/0/. >2/7 98 8.3+H= D/<9 >96/<+8-/ >9 >/<<9<3=7 E#/1398+6 =/-?<3>C -2+66/81/= 38-6?.381 =>+>/ ,+-5/. >/<<9<3=7 A+= .3=-?==/. .?<381 >2/ 38>/<+->3@/ =/==398 "+<>3-3:+8>= /B:</==/. =><981 =?::9<> 09< 8.3+H= 0312> +1+38=> >/<<9<3=7 F >2/ 7,+==C +../.

%2/ 7/7,/<= +6=9 7/> A3>2 %+5+=23 8.9 -2+3<7+8 90 +:+8H= 9?=/ 90 #/:</=/8>+>3@/= 97 73>>// 98 +>398+6 $/-?<3>C E 8.3+H= </=96?>/ -9773>7/8> >9 -97,+>381 >/<<9<3=7 38 +66 3>= 09<7= A+= ?8/;?3@9-+66C /7:2+=3=/. F >2/ 7,+==C =+3. 38 + :9=> 98) +8. +../. E%+5+=23 8.9 -98 @/C/. +:+8H= =963.+<3>C 38 8.3+H= 0312> +1+38=> >/<<9< F

%2/ ./6/1+>398 7/7,/<= :+3. 069<+6 ><3,?>/= +> >2/ +2+>7+ +8.23 =>+>?/ 38 .91+A+ %95C9

8.3+ 3= =/8.381 =/@/8 7?6>3 :+<>C ./6/1+>398= >9 169,+6 -+:3>+6= >9 </+-2 9?> >9 >2/ 38>/<8+>398+6 -977?83>C 98 "+53=>+8H= ./=318= +8. 8.3+H= </=:98=/ >9 >/<<9<

%/8=398= ,/>A//8 8.3+ +8. "+53=>+8 /=-+6+>/. +0>/< >2/ "+2+61+7 +>>+-5 A23-2 -6+37/. 63@/= 8.3+ -+<<3/. 9?> :</-3=398 =><35/= 98 >/<<9< 380<+=<?->?</ 38 "+53=>+8 +8. "+53=>+8 9--?:3/. +=2 73< 38 >2/ /+<6C 29?<= 90 +C 09669A381 A23-2 "+53=>+8 +>>/7:>/. >9 +>>+-5 8.3+8 7363>+<C ,+=/= 98 +C +8. %2/ 8.3+8 =3./ </=:98./. =><9816C >9 >2/ "+53=>+83 +->398=

%2/ 98 1<9?8. 29=>363>3/= /8./. A3>2 +8 ?8./<=>+8.381 98 =>9::381 >2/ 7363>+<C +->398= 09669A381 >+65= ,/>A//8 >2/ .3</->9<= 1/8/<+6 90 7363>+<C 9:/<+>398= 90 ,9>2 =3./= 98 +C "%

9, 5366= #9C+6 /81+6

5366/. F >2/ 9003-3+6 =+3. $//381 >2/ =/-?<3>C :/<=988/6 +66 >2/ @366+1/<= 06/. 0<97 >2/ =-/8/ 2/ +../. E -+=/ 2+= ,//8 </13=>/</. ,C >2/ 09</=> ./:+<>7/8> F >2/ 9003-3+6 =+3. "%

%A9 .+C 8@/=>9<= $?773>

7,+==+.9<= +8. 2312 -9773==398/<= 90 79</ >2+8 -9?8><3/= >995 :+<> 38 >2/ /@/8> +8C 38.?=><C 29?=/= +8. 38@/=>9<= 2+@/ +6</+.C -9773>>/. 6+<1/ +79?8> 90 38@/=>7/8> 38>/</=> A236/ 79</ >2+8 #= 6+52 -<9</ A9<>2 90 9&= +8. 6/>>/<= 90 38>/8> 2+@/ +6</+.C ,//8 =318/. >2/ 9003-3+6= =+3. "%

" @3<>?+66C 38+?1?<+>/=

!8-/ -98=3./</. @/<C =7+66 +8. 9<.38+<C +3,+<1+98 89A ,9+=>= + 1<+8. /8><+8-/ =:+-39?= -98 -9?<=/ +</+ 9<1+83=/. :+<5381 79./<8 A+3>381 2+66= 79.?6+< +8. +--/==3,6/ >936/>= <+7:= +8. ?=/< 0<3/8.6C >3-5/> -9?8>/<=

6./<6C @3=3>9<= A29 -+7/ >9 A3>8/== >2/ 38+?1?<+>398 -/</798C </-+66/. >2/ .+C= 90 -9+6 :9A/</. =>/+7 /8138/= +8. + 79./=> =>+>398 6+C9?> /B:</==381 +7+D/7/8> +> >2/ @+=> 37:<9@/7/8>= 38-6?.381 =:+-39?= +</+= +8. + A3./ +<<+C 90 :+==/81/< 0<3/8.6C 0/+>?</=

977/8>381 98 >2/ ./@/69:7/8> -23/0 7383=>/< 37+8>+ 3=A+ $+<7+ 38 + :9=> 98) =+3. >2+> >2/ </./@/69:/. +3,+<1+98 =>+>398 2+= </=>9</. + :3/-/ 90 23=>9<C

E%23= 3-983- C/+< 96. =>+>398 + 5/C 1+>/A+C >9 +D3<+81+ 2+= ,//8 </0?<,3=2/. +> + -9=> 90 -< ?8./< >2/ 7<3> 2+<+>$>+>398 =-2/7/ > A366 89A 900/< /82+8-/. :+==/81/< +7/83>3/= +8. /8=?</ /+=/ 90 +--/== >9 >2/ =>+>398 A3>2 + 29=> 90 0+-363>3/= F 2/ +../.

=+3. 38 + =>+>/7/8> =+3. >2+> >2/ 38+?1?<+>398 -/</798C =>+8.= 9?> += + 6+8.7+<5 38 >2/ 8+>398+6 <9669?> 90 >2/ 7<3> 2+<+> $>+>398 $-2/7/ $$ += +3,+<1+98 ,/-97/= >2/ 03<=> <+36A+C =>+>398 38 ==+7 +7981 =>+>398= 3./8>303/. 38 >2/ =>+>/ >9 ,/ 38+?1?<+>/. ?8./< >23= +7,3>39?= =-2/7/

+3,+<1+98 2+= ,//8 </./@/69:/. +> + :<94/-> -9=> 90 -<9</ +8. 3> =318+6= >2/ ,/1388381 90 + 8/A -2+:>/< 09< <+36 380<+=<?->?</ 38 >2/ </1398 3> +../.

E%2/ </./@/69:7/8> 90 +3,+<1+98 =>+>398 3= =C7,963- 89> 986C 90 >/-2896913-+6 +8. +<-23>/->?<+6 ?:630>7/8> ,?> +6=9 90 >2/ 19@/<87/8>H= 38>/8> >9 ,<381 8.3+ 38>9 >2/ 096. 90 <+:3. 8+>398+6 ./@/69:7/8>

E > 3= + :<9?. 797/8> 09< # += A/66 += ==+7 += 3> 6/+.= >2/ =>+>/H= :+<>3-3:+>398 38 98/ 90 >2/ 8.3+8 #+36A+C=H 79=> +7,3>39?= =>+>398 </./@/69:7/8> 383>3+>3@/= F >2/ =>+>/7/8> =+3.

%2/ =/6/->398 90 +3,+<1+98 += >2/ 03<=> =>+>398 >9 ,/ 38+?1?<+>/. ?8./< $$ 38 ==+7 </06/->= 3>= =><+>/13- 37:9<>+8-/ +8. >2/ =?--/==0?6 /B/-?>398 90 >2/ :<94/-> A3>2 + -6/+< @3=398 09< :+==/81/< -/8><3-79./<83=+>398 3> +../.

E(3>2 3>= ?:1<+./. +7/83>3/= 37:<9@/. +--/==3,363>C +8. -?6>?<+6 +/=>2/>3-= >2/ =>+>398 =/>= + ,/8-27+<5 09< >2/ 9>2/< =>+>398= 38 ==+7 638/. ?: 09< </./@/69:7/8> F >2/ # =+3. "%

G$38.99<H <?8= 38 7C @/38=

9>381 >2+> "+53=>+8 2+. ><3/. >9 >+<1/> >2/ +6 +3< ,+=/ 38 35+8/< ,?> -9?6. 89> -+?=/ +8C .+7+1/ >9 3> 2/ =+3. 38 -98><+=> E 9 98/ 589A= A2/8 "+53=>+8H= #+237C+< 2+8 +3< ,+=/ A366 9:/8 +1+38 > 3= 38 & %2/ +>>+-5 2+= ./=><9C/. 3>F

E"+53=>+8 -+8 8/@/< A38 + .3</-> 0312> +1+38=> 8.3+ (2/8/@/< >2/</ 3= + .3</-> 0312> "+53=>+8 2+= >9 0+-/ ./0/+> +1+38 +8. +1+38 %2+> 3= A2C "+53=>+8 2+= 7+./ >/<<9<3=7 + A/+:98 >9 0312> +1+38=> 8.3+ F 2/ =+3.

9.3 </-+66/. 23= :?,63- <+66C 38 #+4+=>2+8H= 2?<? +0>/< >2/ +6+59> +3<=><35/ +8. =+3. 2/ 2+. >2/8 =>+>/. >2+> E$+?1+8.2 7?42/ 3= 73>>3 53 7/38 ./=2 8+23 42?58/ .?81+ 7/38 ./=2 8+23 73>8/ .?81+ 2/ 2+. >+5/8 + @9A >2+> 2/ A9?6. 89> 6/> >2/ -9?8><C .9A8 F

E%9.+C 0<97 >2/ 6+8. 90 #+4+=>2+8 A+8> >9 =+C >9 >2/ -9?8><C7/8 >2+> >29=/ A29 2+. =/> 9?> >9 /<+=/ =38.99< 2+@/ ,//8 A3:/. 9?> %29=/ A29 =2/. >2/ ,699. 90 38.?=>+8 2+@/ :+3. 09< /@/<C .<9: 90 3> %29=/ A29 A/</ :<9?. 90 >2/3< A/+:98= +</ 89A ,?<3/. ?8./< + :36/ 90 <?,,6/ F 2/ =+3. E%23= 3= 89> + 1+7/ 90 @/81/+8-/ ,?> >23= 3= + 8/A 09<7 90 4?=>3-/ >23= 3= !:/<+>398 $38.99< %23= 3= 89> 4?=> +81/< >23= 3= >2/ 03<-/ 09<7 90 + -+:+,6/ 8.3+ %23= 3= >2/ 8/A 09<7 90 8.3+ F 2/ =+3.

#/0/<<381 >9 >2/ =?<13-+6 =><35/= +8. >2/ +6+59>/ +3< =><35/ 9.3 =+3. /+<63/< 8.3+ -+<<3/. 9?> +>>+-5= ,C /8>/<381 38>9 >2/3< 29?=/= ,?> 89A >2/ +>>+-5 A+= .3</->6C 98 >2/3< -2/=> / =+3. "+53=>+8 ?=/. >9 =:</+. >/<<9< 5366 3889-/8> :/9:6/ +8. -</+>/ +8 +>79=:2/</ 90 0/+< 38 8.3+

E 9A 9.3 >2/ =/<@+8> 90 G ++ 2+<>3H 3= =>+8.381 2/</ A3>2 23= 2/+. 2/6. 2312 9.3H= 738. </ 7+38= -996 ,?> 23= ,699. 3= 29> F 2/ =+3. / =+3. >2/</ A366 ,/ 89 ><+./ 9< >+65 A3>2 "+53=>+8 >2/</ A366 ,/ >+65 986C +,9?> "+53=>+8 9--?:3/. +=273<

E 8. 30 "+53=>+8 -98>38?/= >9 /B:9<> >/<<9<3=>= 3> A366 2+@/ >9 ,/1 09< /@/<C :/88C "+53=>+8 A366 8 1/> 8.3+H= <312>0?6 =2+</ 90 A+>/< "6+C381 A3>2 >2/ ,699. 90 8.3+8= A366 -9=> "+53=>+8 ./+<6C %23= 8.3+H= </=96@/ +8. 89 :9A/< 38 >2/ A9<6. -+8 =2+5/ ?= 0<97 >23= </=96@/ F 2/ =+3. %2/ :<37/ 7383=>/< 9,=/<@/. >2+> =/-?<3>C +8. :<9=:/<3>C ,9>2 +</ 8/-/==+<C 09< >2/ -</+>398 90 + ./@/69:/. 8.3+

E%23= 3= :9==3,6/ 986C A2/8 /@/<C -9<8/< 90 8.3+ ,/-97/= =><981 F 2/ +../.

9.3 +6=9 =:95/ +,9?> >2/ 7?6>3 :+<>C ./6/1+>398= ,/381 =/8> +,<9+. >9 >9 23126312> 8.3+H= </=96@/ >9 -980<98> =>+>/ =:98=9</. >/<<9<3=7 /7+8+>381 0<97 "+53=>+8 +8. +==/<> 3>= <312> >9 =/60 ./0/8-/ 096 69A381 !:/<+>398 $38.99<

E%9 /B:9=/ >2/ ><?>2 9?< +66 :+<>C ./6/1+>398= +</ </+-2381 +66 9@/< >2/ A9<6. %2/ </+6 0+-/ 90 "+53=>+8 A366 ,/ =29A8 >9 >2/ A296/ A9<6. F 2/ =+3. 8.3+ -+<<3/. 9?> :</-3=398 =><35/= ?8./< !:/<+>398 $38.99< 98 >/<<9< 380<+=<?->?</ /+<6C 98 +C 38 </=:98=/ >9 >2/ :<36 "+2+61+7 >/<<9< +>>+-5 >2+> 5366/. :/9:6/

9669A381 >2/ 8.3+8 +->398 "+53=>+8 +>>/7:>/. >9 +>>+-5 8.3+8 7363>+<C ,+=/= 98 +C +8. %2/ 8.3+8 09<-/= 6+?8-2/. + 03</-/ -9?8>/< +>>+-5 98 =/@/<+6 "+53=>+83 7363>+<C 38=>+66+>398= 8.3+ +8 "+53=>+8 </+-2/. +8 ?8./<=>+8.381 98 +C >9 /8. >2/ 7363>+<C -980<98>+>398 +0>/< 09?< .+C= 90 38>/8=/ -<9== ,9<./< .<98/ +8. 73==36/ =><35/= "%

21-6374 4)8-)95 ()8)/230)16 */22(34)3%4)(1)55

$ " !

!" ! !

% !-/(/-*) ,262 :,-&-6-21 &; %4%1;%. 23)15 -1 79%,%6- % " # !

,2/(5 3/%16%6-21 (4-8) %6 -5,)4-)5 2//)+) !-/( )/)3,%165 ()5642; 242 %((; -1 %1374

" !

70=?0; '07D B>= >5 'A8A0< '07D 0=3 (D=CD= 4E8 A4B834=C >5 4=6:70 +4BC 0A18 =6;>=6 C7A>D67 ">C0AH F>D3 ;8:4 C> <4=C8>= C70C 8=<H *>C4A <H =0<4 FA>=6;H A42>A343 0B 70 =8?0; '07D 0=3 8= <H 03700A 0A3 0;B> FA>=6;H A42>A343 0B !>=8?0; '07D !H 2>AA42C =0<4 8B 70=?0; '07D

' $ %   # ' , ' *) !) !( )   .&*))) $*() !)
%   !   ' ') &&+ '

0/!$*(,-$/!1(,+ (+ !5! ,+

4 '!0'!+)! !0

!)(01!+ '(+! 1($0 ",+0,*(#!1$ %2/1'$/ #2/(+& 3(0(1 ,% $-214   0'!. !/

>C:3-+66C 7+38>+38/. ,C /2/ +89>3+6 =/<@3-/= +98 +8-2+C+;@/69:7/8> 9>2/<= =><7116/ A3>2
-2+C+> /8=?<381 ,/>/< -988/->3@=-8 /==/8>3+6 <96/ 38 ;<979>381 >/-283-+6 +8. +.7383=><+>3@/
+98 +8-2+C+>= 9< @36=8/ <.?,>-381 >/ <3=5 =9:/= $2/ <96/= $2/ ;
-9?8-36= :6+C +8 /==/8>998 0699.381 8 =9?/ ,C 69-+ /-9897?- $2/C $3/B3>/8> /8@69:7/8> 90 >2/3< <96/= $2/ ;
<96/ 38 >2/ 0<+/A9<5 90+8-2+C+>= 2+@/ +6=9 ,/8 38=>;<9?6> 38 38/>8/+/< =/<9>6> 38 38/
/.?:+6 /@69:7/8> 38 8.3+ $2/=7/8>+6 38 383>3+>381 >2/ -98=>;<+>398 +8. +.7383=>;<+>398 +8. >2/ 73=+669
1<+==<99> 38=>3>?>398= +<(:3@9>7/8>3 2/+66= =-2996= 8B3>3+>3@/= ,"/<=381 >2/=
<81.1383 >2/ 1+: ,/>A/18 >2/ 19@3 +<+/=>2 -/8>< -6+5 ,"?<+6 /@69:7/8> 38 8.3+ $2/=7/8>+6 38 383>3+>3@/= ,"/<=381 >2/ 1+: ,/>A/18 >2/ 19@3 <9@3.381 +.
/(87/8> +8. <?<+6 9:?6+>3@/= /83>3/= >9 <?<+6 9:?6+>398= $2/=?/7 >9 =/<< =7+66 ,?=38/-+/ <?<+6 8.3+ $2/C <
=398= 38-6?.381 380<+=>?<-?>/ <+/-2 >2/ 38>/8/.1/. /8 8/ 90 >2/ <37+<C 3=>?/= <?<+6 6+/@69:7/8> 90 <?<+6 8.3+ $2/C +
/.?-+-?>398 =+83>+>398 +8. /7.69:7/8> 90 +/.?:+/ 038+8-3+6 </=?9<-/8> 42=> +.7383=><+>398 +8. >2/ 73=+669
7/8> $2/ +98 +8-2+C+>= 2+@/ +/=+>+/ 19@/<8 =31830>-+8> =>+<3.1/= 38 <?<+6 8 -98-6?=398 >2/ 73=+669
/8/-+398 >2/ -977?83>/ <?<+6 9:?6+>398= $2/=+?/7 >9 <?<+6 9:?6+>398= 8.3+ $2/C <
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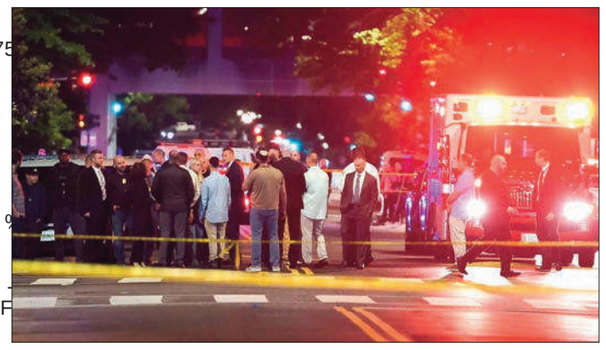

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NO.MMB/MARKET TENDER-3/2025-26/46 *Dated Mushalpur, the 22nd May, 2025*

TENDER NOTICE

Sealed tender affixing court fee stamp of Rs **8.25** (Rupees eight and twenty five paisa) only are invited from intending individuals, co-operative societies, companies etc. for lease settlement of the following Markets under Mushalpur Municipal Board for a period of 12(Twelve)months only for the year **2025-26 w.e.f 01-07-2025 to 30-06-2026**. The details are as follows:-

SL NO	NAME OF MARKET	SCHEDULE RATE (2025-2026)	EARNEST MONEY TO BE DEPOSITED
1	MUSHALPUR BI-WEEKLY MARKET	Rs. 2,24,025.00 (Rupees Two lakh twenty four thousand twenty five only.)	2% FOR GENERAL CATEGORY AND 1% FOR SC/ST CATEGORY OF SCHEDULE RATE
2	MUSHALPUR DAILY MARKET	Rs. 28,097.00 (Rupees twenty eight thousand ninety seven only)	2% FOR GENERAL CATEGORY AND 1% FOR SC/ST CATEGORY OF SCHEDULE RATE
3	BATHOUPHURI WEEKLY MARKET	Rs. 21,060.00 (Rupees twenty one thousand sixty only)	2% FOR GENERAL CATEGORY AND 1% FOR SC/ST CATEGORY OF SCHEDULE RATE
4	BATHOUPHURI DAILY MARKET	Rs. 24,840.00 (Rupees twenty four thousand eight hundred fourty only)	2% FOR GENERAL CATEGORY AND 1% FOR SC/ST CATEGORY OF SCHEDULE RATE

Bidders should enclose Rs: 2000/-(Rupees Two Thousand only) money payment receipt as non-refundable tender form fee along with tender form and terms and conditions.Willing bidders may submit their tenders in the tender box between 11:00 A.M. to 1:00 p.m. on **17-06-2025** at office of the Mushalpur Municipal Board, Mushalpur. No tenders will be received after 1:30 p.m. on that day under any circumstances. Tenders will be opened at 2:00 p.m. on **17-06-2025**, in presence of the tenderers or their representative/authorized agents. It is further informed that the defaulters of the lease markets for the financial year, 2024-25 or before will not be allowed to take part in the 2025-2026 Tender. Even if they submit the tender the same will be rejected without scrutiny. The detailed information in this regard may be collected from office of the Mushalpur Municipal Board during office hours between **22-05-2025 to 17-06-2025**.

Sd/-Chairperson,
Mushalpur Municipal Board,
Mushalpur.

Sd/-Executive Officer,
Mushalpur Municipal Board
Mushalpur

Good News

Newly opened our Namsai Branch Office: 2nd Mile, Namsai, Arunachal Pradesh.
(M) 7002786249, 9612845442

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Voice of the hills people

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Himanta calls on FM, discusses plans to build ₹ 10 lakh cr GSDP by 2027-28

CM also updated Sitharaman on Assam's economic progress

NEW DELHI, May 22: Chief Minister Himanta Biswa Sarma on Thursday met Union Finance Minister Nirmala Sitharaman and apprised her about the rapid strides made by Assam on the economic front following a slew of initiatives taken by the state government.

The initiatives include mobilisation of resources and generating revenue resulting in Assam emerging as one of the country's fastest growing states, an official release said.

During the meeting, chief minister Sarma outlined Assam's growth trajectory and the plans on the anvil to build a ₹ 10 lakh crore Gross State Domestic Product (GSDP) by 2027-2028.

He also apprised the Union finance minister about the rapid strides made by Assam on the economic front following a slew of initiatives by the state government, the release said.

Sitharaman appreciated the initiatives taken by the Assam government to bolster the economy of the state and the country as a whole and assured to extend all possible help and support in the days ahead.

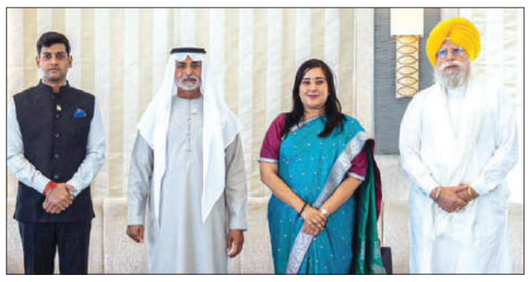
Later, taking to X, the chief minister wrote, "It was a privilege to call upon Hon'ble Finance Minister Smt @nsitharaman Ji today in New Delhi. We had a good discussion on Assam's growth trajectory, how it has emerged among the country's fastest growing States and on our plans to build a ₹ 10 lakh cr GSDP by 2027-2028."

Senior officials from the Ministry of Finance and the government of Assam were present during the meeting. (PTI)

All party delegations brief UAE, Japan about Op Sindoor, Pak-backed terror

ABU DHABI/TOKYO, May 22: India on Thursday launched its global outreach against terrorism emanating from Pakistan as multi-party delegations reached the United Arab Emirates and Japan to assert the right to self-defence following Operation Sindoor.

The delegation to Japan is led by JD(U) MP Sanjay Jha while Shiv Sena MP Shrikant Shinde is leading the delegation to the United Arab Emirates (UAE). The two delegations held multiple meetings with ministers, prominent persons and think-tank officials too. The Indian embassy in the UAE said that the UAE was the first country to receive the multi-party delegation in the context of Operation Sindoor, underlining the deep bonds of friendship between the two nations.



"Together in the fight against terrorism! The All-party delegation led by @DrSEShinde held a fruitful meeting with HE Sheikh Nahyan bin Mubarak Al Nahyan @uaetolerance in Abu Dhabi. Reaffirmed their commitment to combat terrorism in all its forms and manifestations," said the Indian Embassy in the UAE.

"They highlighted the ethos of harmony and tolerance of India and UAE," it added and posted photos from the meeting. The delegation also met Dr Ali Alnuaimi, chairman of Defence Affairs, Interior & Foreign Affairs Committee, and "they underscored India-UAE's shared resolve for zero tolerance against terrorism," the Embassy said.

Earlier, the delegation led by Shinde met Ahmed Mir Khoori, member of the UAE Federal National Council at Abu *(CONTD. ON PAGE-2)*

Assam govt forms commission to resolve KAAC territorial disputes under 6th Schedule

HT Correspondent

KHERONI, May 22: The Government of Assam has announced the formation of a commission to examine claims, counterclaims, objections, and demands related to the inclusion and exclusion of areas within the Karbi Anglong Autonomous Council (KAAC) under the Sixth Schedule of the Constitution of India.

This move follows provisions outlined in the Memorandum of Settlement (MoS) signed with various Karbi groups.

According to an official notification, the commission will be chaired by Dr. Ballepu Kalyan Chakravarthy, IAS, additional chief secretary to the Government of Assam. "It will be supported by the Deputy Commissioners of Morigaon, Nagaon, Hojai, West Karbi Anglong, Karbi Anglong, and Dima Hasao, who will serve as ex-officio members," the notification stated.

The commission aims to establish a formal mechanism to evaluate and resolve issues concerning the territorial and administrative jurisdiction of the KAAC.

This initiative is considered a significant step toward addressing long-standing demands of the Karbi community while ensuring a transparent and structured process for resolving disputes. The commission is expected to play a vital role in promoting peace and development in Assam's hill areas.

Mob kills Royal Bengal tiger in Golaghat

GOLAGHAT, May 22: A Royal Bengal tiger was killed by a mob, who also took away some of the body parts of the animal, in Golaghat district of Assam on Thursday, officials said.

The incident took place at Dumukhia village in Khumtai area where the villagers killed the adult male tiger, who had attacked a few people in the last couple of days, a forest department official said.

"The people considered the tiger to be a man-eater and so killed it. We retrieved the carcass and found that some body parts like a portion of skin, one leg and some meat are missing," he added.

As per reports, the villagers surrounded the tiger from different sides and then chased it before killing it. They used local weapons like machetes, sticks and rods to attack the tiger. "On receiving information about the attack, a team of forest and police officials rushed to the spot. But the big cat had already been *(CONTD. ON PAGE-2)*

Two-day NE Investors Summit from today

Event will showcase our wonderful 'Ashta Lakshmi': Scindia

NEW DELHI, May 22: Prime Minister Narendra Modi will inaugurate a two-day investors summit on Friday that will showcase the investment potentials in the northeastern states and opportunities to access the captive markets in the region and the neighbouring countries.

The 'Rising Northeast Investors Summit', to be held here on May 23 and 24, aims to attract investments to the Northeast and will see the participation of chief ministers from northeastern states, Union ministers, top bureaucrats, foreign diplomats and more than 2,000 delegates, policy-makers, industry leaders and investors, among others, officials said.

They will participate in discussions across nine-plus priority sectors such as agriculture, food processing, textiles, tourism, entertainment, education, healthcare, IT and energy.

Minister for Development of North Eastern Region (DoNER), Jyotiraditya Scindia, said the greatest potential for India in the future is the northeastern region.

"The event will showcase our wonderful 'Ashta Lakshmi' -- our eight states, which stand at the heart of the transformative growth that our country represents," Scindia said.

The prime minister's resolve, commitment and vision aim to ensure that the northeastern region becomes the pivot for the future growth and the future path of India, as the country advances towards its goal of 'Viksit Bharat' by 2047, he said.

"Northeast's cultural tapestry along with the reservoir of natural resources and the strategic geographical positioning of the region have translated it into the most powerful gateway to Southeast Asia," Scindia said.

The minister also said that last 10 years' committed investment, the prime minister's resolve on infrastructure, healthcare and education have set the platform for the rise of the Northeast into an economic power, not just for India, but for the world.

The Northeast's geo-strategic advantage, abundant natural resources, skilled workforce and access to captive markets in the neighbouring countries will also be showcased at the summit, officials said.

The region is an emerging frontier for businesses and the summit will offer an ideal platform for forging alliances, partnerships and acquiring a clear vision of the opportunities available for expanding businesses, making new investments, setting up green field manufacturing projects and associated activities, an official in the DoNER ministry said. The pre-summit activities organised by the ministry attracted investment proposals worth more than Rs 1 lakh crore across all the northeastern states, the officials said. In the run-up to the summit, an Ambassadors' Meet was organised here in coordination with the Ministry of External Affairs on April 15 to give exposure to foreign investors on the northeastern region. *(CONTD. ON PAGE-2)*

Tender for Jorhat-Majuli Bridge floated: CM

NEW DELHI, May 22: The Road Transport and Highways ministry has floated the tender for the much-awaited Jorhat-Majuli bridge over the Brahmaputra, Chief Minister Himanta Biswa Sarma said on Thursday.

The 6.81-km-long two-lane bridge will be built at an estimated cost of Rs 600.51 crore, according to a state government release.

Sarma has been persuading the ministry to expedite the tender process.

He thanked Union minister Minister of Road Transport and Highways Nitin Gadkari for turning the dream project into a reality.

Later, taking to X, Sarma wrote, "Great news for Assam. The Ministry of Road Transport and Highways has today floated the tender for the much-awaited Jorhat-?Majuli Bridge - ?a 6.81 km, 2-lane bridge with an estimated cost of Rs. 600.51 crore."

"My heartfelt gratitude to Hon'ble Union Minister @nitin_gadkari Ji for making this effort into a reality," he said. *(PTI)*

Freedom for Sumi Borah after over 8 months

HT Correspondent

DIBRUGARH, May 22: Sumi Borah, one of the prime accused in the multi-crore online trading scam, was released from Dibrugarh Central Jail on Thursday evening after securing bail in all cases registered against her.

A popular actor and choreographer, Borah was arrested by the Special Task Force (STF) of Assam Police on September 12, 2024.

She spent over eight months in judicial custody before completing bail formalities and walking out of the high-security prison around 7:10 pm.

Although she had received bail in the Dibrugarh Police Station case (Case No. 352/24) and Duliajan Police Station case (Case No. 198/24) in April, she remained in custody due to the pending Barbaruah Police Station case (Case No. 85/24). On May 21, the Gauhati High Court granted her bail in the Barbaruah case, clearing the way for her release.

Dressed in all black, Borah avoided media queries as she exited the prison.

Borah, along with 22-year-old Bishal Phukan—identified as the mastermind—and her husband Tarkik Borah, is accused of orchestrating the fraudulent scheme that duped hundreds of investors across Assam.

The high-profile case, reportedly Assam's largest financial fraud to date, is currently under investigation by the Central Bureau of Investigation (CBI).

It may be noted that Phukan and Tarkik Borah were granted bail on May 3 after spending eight months in jail. Phukan was released from Dibrugarh Central Jail, while Tarkik Borah was released from Guwahati Central Jail the same day.

The scam came to light following Bishal Phukan's arrest on September 3, 2024, which exposed a sophisticated operation promising investors a 100% return within 60 days. Instead, the accused allegedly funnelled the funds into shell companies and indulged in extravagant spending on luxury cars, five-star hotels, and designer jewellery.

Investigators allege that Sumi Borah and her husband played a crucial role in luring investors, using their public image to build trust. Social media evidence revealed a lavish lifestyle funded by the scam's proceeds.

Indus Waters Treaty will remain in abeyance till Pak stops cross-border terrorism: India

NEW DELHI, May 22: India on Thursday once again asserted that the Indus Waters Treaty with Pakistan will remain in "abeyance" until Islamabad "credibly and irrevocably" abjures support to cross-border terrorism as "water and blood" cannot flow together.

External Affairs Ministry spokesperson Randhir Jaiswal also said that any bilateral talks with Islamabad will only be on vacation of illegally occupied territories of Kashmir by Pakistan.

"You are well aware of our position that any India-Pakistan engagement has to be bilateral," he said in response to a question on US President Donald Trump showing interest in helping India and Pakistan in resolving the Kashmir issue.

"I would like to remind you that talks and terror don't go together," Jaiswal said.

"On terrorism itself, we are open to discussing the handing over to India of terrorists whose list was provided to Pakistan some years ago," he said.

Jaiswal added: "I would like to underline that any bilateral discussion on Jammu & Kashmir will only be on the vacation of illegally occupied Indian territory by Pakistan." Asked about the Indus Waters Treaty, it will remain in abeyance till Islamabad stops supporting cross-border terrorism.

"It will remain in abeyance until Pakistan credibly and irrevocably abjures its support for cross-border terrorism. As our prime minister has said, 'Water and blood cannot flow together'," he added.

India on April 23 announced a raft of punitive measures against Pakistan including suspension of the Indus Waters Treaty.

The measures were announced a day after the Pahalgam terror attack that killed 26 civilians.

India carried out precision strikes on nine terror infrastructures early on May 7 in response to the Pahalgam terror attack.

Following the Indian action, Pakistan attempted to attack Indian military bases on May 8, 9 and 10.

The Pakistani attempts were strongly responded to by the Indian side by inflicting heavy damages to a number of key Pakistani military installations including air bases, air defence systems, command and control centres and radar sites.

Foreign Secretary Vikram Misri on May 10 announced that India and Pakistan reached an understanding to stop all firings and military actions on land, air and sea, with immediate effect. *(PTI)*

'I'm confident the new Haibargaon station will bridge distances and meet people's aspirations'

PM virtually inaugurates redeveloped British-era Haibargaon rail station in Assam

GUWAHATI, May 22: Prime Minister Narendra Modi on Thursday virtually inaugurated the redeveloped Haibargaon railway station, a 138-year-old British-era structure built to facilitate tea cultivation in Assam.

The small railway station in Nagaon district has been given a complete facelift at a cost of ₹ 15.85 crore and was a part of 103 Amrit Bharat stations across the country virtually inaugurated by Modi.

An official of the Northeast Frontier Railway (NFR) said the programme at the station was attended by Assam Governor Lakshman Prasad Acharya, Union minister of State for External Affairs Pabitra Margherita and Assam Revenue minister Keshab Mahanta.

Speaking on the occasion, Acharya said inauguration of 103 Amrit Bharat stations across the country is a very important step towards building a new India.

"I am confident that this redeveloped station at Haibargaon will not only reduce geographical distances but will also fulfil the aspirations of the common people while boosting tourism, connectivity and regional development of my Assam," he added.

Acharya offered his gratitude to Modi and Railway Minister Ashwini Vaishnaw for this visionary, powerful and public welfare scheme.

Situated in central Assam's Nagaon district, Haibargaon holds historical importance in the entire region. It once served as a key node during British rule due to Nagaon's prominence in tea cultivation and modern education.

Originally built in 1887, the station has now been transformed into a world-class facility, drawing admiration for its beautiful architecture and modern amenities. The station has also been adorned with murals and thematic sculptures that beautifully depict Assamese culture and heritage, adding to its visual appeal. *(CONTD. ON PAGE-2)*

'Sindoor' runs in my veins; playing with blood of Indians will cost Pakistan dearly: PM Modi

BIKANER (RAJ), May 22: Prime Minister Narendra Modi on Thursday asserted that the country's enemies have learnt what happens when 'sindoor' becomes gunpowder, and lauded India's armed forces for creating such a trap that Pakistan was forced to go down on its knees.

In his first public address in Rajasthan after Operation Sindoor that was launched in the aftermath of the Pahalgam terror attack, the prime minister slammed Pakistan, and said in response to the attack on April 22, "we destroyed nine biggest terror hideouts in 22 minutes".

"The world and the enemies of the country have seen what happens when 'sindoor' turns into 'barood' (gunpowder)," he said at the public meeting in Palana in Bikaner, which shares border with Pakistan.

"Ab toh Modi ki naso mein lahu nahi garam sindoor beh raha hai (Not blood but sindoor runs in Modi's veins)," he said, adding, Pakistan will have to pay a heavy price for every terrorist attack.

He said India's response to the terror attack was not a game of vengeance but a "new form of justice" and there will be no trade or talk with Pakistan, there will be talk only about Pakistan-occupied Kashmir.

In a stern message to Pakistan, he said India is not going to be scared by nuclear threats and if there is a terrorist attack on the country then it will give a befitting

reply. "If there is a terrorist attack on India, it will get a befitting reply. The time and methods will also be decided by our army and the conditions will also be ours. India is not going to be scared by the threat of atom bomb. Thirdly, we will not see the perpetrators of terror and the government patronising the terrorists separately. We will consider them as one," he said, adding these are three "sutras" from Operation Sindoor.

He said the game of Pakistan of state and non-state actors will not work anymore. Lauding the armed forces for carrying out Operation Sindoor, he said "Our government gave free hand to all three armed forces. Together they created such a trap that Pakistan was forced to go down on its knees". *(CONTD. ON PAGE-2)*